

**MONEY PLAN 2018-23**

**Appendix 1**

	0	1	2	3	4	5
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	£'000	£'000	£'000	£'000	£'000	£'001
<b>1. BASE BUDGET b/fwd</b>	<b>16,449</b>	<b>14,555</b>	<b>13,930</b>	<b>14,054</b>	<b>13,867</b>	<b>14,290</b>
<b>Pay and Price Increases</b>						
Employees pay awards	94	132	135	138	141	144
Employers Increased Pension Costs	255	255	255	255	255	255
Price Increases	150	182	150	150	150	150
Income Inflation	(80)	(94)	(94)	(95)	(98)	(100)
<b>Revised Base Budget</b>	<b>16,868</b>	<b>15,030</b>	<b>14,376</b>	<b>14,502</b>	<b>14,315</b>	<b>14,739</b>
<b>Cost Pressures/Efficiencies</b>						
Ongoing base pressures	328	774	78	(90)	(25)	0
Ongoing base efficiencies/Income generation	(992)	(1,674)	0	(345)	0	0
	(664)	(900)	78	(435)	(25)	0
<b>2. NET BUDGET REQUIREMENT</b>	<b>16,204</b>	<b>14,130</b>	<b>14,454</b>	<b>14,067</b>	<b>14,290</b>	<b>14,739</b>
<b>Sources of Finance</b>						
Revenue Support Grant	1,092		90			
Business Rates Retention	3,685	4,889	4,358	4,446	4,535	4,625
From Business Rates Reserve	175	32	44	250	150	
Revised New Homes Bonus	2,687	1,745	1,642	1,404	1,325	1,550
Transitional Grant	10					
Council Tax Surplus	90	120				
Council Tax	6,990	7,307	7,582	7,792	8,229	8,456
<b>3. TOTAL SOURCES OF FINANCE</b>	<b>14,729</b>	<b>14,093</b>	<b>13,717</b>	<b>13,892</b>	<b>14,238</b>	<b>14,632</b>
<b>Budget Surplus/(Shortfall)</b>	<b>(1,475)</b>	<b>(37)</b>	<b>(737)</b>	<b>(175)</b>	<b>(52)</b>	<b>(107)</b>
<b>4. PROPOSED BUDGET SAVINGS</b>	1,649	200				
<b>Revised Budget (Shortfall)/Surplus</b>	<b>174</b>	<b>163</b>	<b>(737)</b>	<b>(175)</b>	<b>(52)</b>	<b>(107)</b>
<b>5. FUTURE CHANGES</b>						
Efficiency/Transformation/Income Generation			400	200		50
<b>Revised Budget (Shortfall)/Surplus</b>	<b>174</b>	<b>163</b>	<b>(337)</b>	<b>25</b>	<b>(52)</b>	<b>(57)</b>
<b>REVISED NET BUDGET REQUIREMENT c/fwd</b>	<b>14,555</b>	<b>13,930</b>	<b>14,054</b>	<b>13,867</b>	<b>14,290</b>	<b>14,689</b>
<b>6. GENERAL FUND BALANCE</b>						
Opening Balance	1,663	1,663	1,826	1,489	1,514	1,463
Contribution to/(from) General Fund	174	163	(337)	25	(52)	(57)
<b>Closing Balance</b>	<b>1,837</b>	<b>1,826</b>	<b>1,489</b>	<b>1,514</b>	<b>1,463</b>	<b>1,405</b>

**Budget Pressures and Savings**

Appendix 2

**Description****2018/19 2019/20 2020/21 2021/22 2022/23****Ongoing base budget increases**

Kings Walk Reserve		200		15	
Reduction HB Admin Grant	72				
Asset Management	50				
Digital Transformation	100				
Interest Payable	50				
Democratic Services - Election			20	(20)	
GDPR - Data Protection Officer	17				
Cultural Savings Reduction	0	0			
Homelessness Prevention Costs	100				
Taxi Marshall Scheme	3				
Joint Core Strategy	60		(40)	(20)	
City Centre Plan	72	(2)	(70)		
Non Delivery of 2016/17 Planning Saving					
Community Schemes	20	(20)			
Markets	70	(40)			
Museums	60	(50)			
Cultural Anniversary Events	10	(10)			
Tourist Information Income	10				
Gloucester BID Rates	30				
Housing Benefit Overpayments	50				
<b>Total ongoing Cost Pressures</b>	<b>774</b>	<b>78</b>	<b>(90)</b>	<b>(25)</b>	<b>0</b>

**Total ongoing pressures****Budget Efficiencies/Income Generation**

Kings Walk Additional Rental	(505)		(345)		
Together Gloucester Additional Saving	(230)				
North Warehouse	(50)				
JCS Budgets	(182)				
CCLA	(450)				
Agreed Aspire Management Fee Reductions	(257)				
<b>Total Ongoing savings</b>	<b>(1,674)</b>	<b>0</b>	<b>(345)</b>	<b>0</b>	<b>0</b>

**Total**

<b>(900)</b>	<b>78</b>	<b>(435)</b>	<b>(25)</b>	<b>0</b>
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**Budget Savings Programmes - 2018/19**
**Appendix 3**

Portfolio	Service	Details: aim of the project	2018/19 £000	2019/20 £000	Comments
Cabinet Member for the Environment	Neighbourhood Services	Energy efficiencies and income generation opportunities		(50)	Identify energy savings which can be delivered through the Council's operational and non-operational estate, including consideration of solar canopies/roofs on all car parks and solar fields on land holdings
Cabinet Member for Communities & Neighbourhoods	Voluntary Sector	Review of Voluntary Sector Grants	(50)		Review quantum and future of voluntary sector grants and considering 'whole system' aspects involving other agencies' grant funding of same organisations (including offering to administer grants for e.g. PCC)
Cabinet Member for Regeneration	Policy & Resources	Property Investment Strategy	(50)	(150)	Investments in line with Property Investment Strategy
	Asset Management	Accommodation review		(200)	Following transformational review of Council following "Together Gloucester" income opportunities from reducing the warehouse accommodation required by the Council
Cabinet Member for Culture & Leisure	Marketing Gloucester	Reduction of Management Fee	(100)		Phased reduction of management fee to Marketing Gloucester
<b>TOTAL</b>			<b>(200)</b>	<b>(400)</b>	
<b>SAVINGS REQUIRED</b>			<b>(37)</b>	<b>(737)</b>	
<b>Contribution to General Fund</b>			<b>163</b>	<b>(337)</b>	

**GLOUCESTER CITY COUNCIL**

**FORECAST CAPITAL PROGRAMME AND FINANCING 2018 - 2023**

Scheme	Capital Programme						Scheme details
	2018 / 19	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2018 - 2023	
	£000	£000	£000	£000	£000	£000	
Kings Quarter development	2,972	0	0	0	0	2,972	Project costs associated with the Bus Station element of the Kings Quarter development Regeneration within the City Centre, larger projects include Museum phase 2, car parking improvements and Tourist Information Centre relocation.
City Centre Investment Fund	394	0	0	0	0	394	
GCC Building Improvements	158	100	100	100	100	558	Project funding to ensure GCC buildings remain fit for purpose Maintain Council ICT infrastructure / capability. To include transformation project ensuring ICT fits the moving requirements of the Council
ICT Projects	550	50	50	50	50	750	
Housing projects	1,082	529	529	529	529	3,196	Includes Disabled Facilities Grant which is DCLG funded. Changes to funding arrangements would alter this element of the budget. Other projects include the commuted sums for social housing.
Drainage and Flood Protection Works	100	100	100	68	0	368	Flood Protection Capital Fund - External grant funded projects to assist with flood protection.
Townscape Heritage Initiative - HLF	289	0	0	0	0	289	Grant funded improvements to Southgate Street, recent work includes building improvements Creating storage facilities for Countryside Unit.
Ranger Centre Barns/Storage	0	0	0	0	0	0	
Robinswood All Paths Projects	55	0	0	0	0	55	Partnership work with Gloucestershire Wildlife trust - improving Robinswood Hill
Robinswood Hill	200	0	0	0	0	200	Support development on Robinswood Hill
Horsbere Brook Local Nature Reserve works	79	0	0	0	0	79	Nature Reserve works, part funded by Environment Agency. Project is into 2nd year of 10 year programme.
Play Area Improvement Programme	60	60	60	60	60	300	Concurrent funding improving City play areas
Crematorium Cremator Improvements	45	0	45	0	45	135	Funding to ensure maintenance of crematorium infrastructure
Grant Funded Projects	0	0	0	0	0	0	Includes Alney Island grant project
<b>Total</b>	<b>5,984</b>	<b>839</b>	<b>884</b>	<b>807</b>	<b>784</b>	<b>9,297</b>	

Financing Source	Capital Financing					
	2018 / 19	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2018 - 2023
	£000	£000	£000	£000	£000	£000
Lottery Grants	289	0	0	0	0	289
External Grants (other)	1,136	574	574	542	474	3,300
Capital Receipts	1,586	265	310	265	110	2,536
Borrowing	2,972	0	0	0	200	3,172
<b>Sub total</b>	<b>5,984</b>	<b>839</b>	<b>884</b>	<b>807</b>	<b>784</b>	<b>9,297</b>