

# Gloucester **City Council**

## **REVENUE BUDGET**

**2018/19**

**GENERAL FUND SUMMARY 2018/19**

<b>Gloucester City Council</b>	<b>Proposed Budget 2018/19</b>	<b>Place</b>	<b>Communities</b>	<b>Cultural and Trading</b>	<b>Policy and Resources</b>	<b>Senior Management</b>
<b>Service Expenditure / Income</b>						
Employees	7,014,450	1,699,300	1,715,050	1,341,900	1,574,000	684,200
Premises	3,224,100	281,500	619,300	655,800	1,667,500	0
Transport	100,800	15,800	6,900	28,300	47,900	1,900
Supplies and Services	10,298,650	5,849,200	245,250	730,400	1,264,000	2,209,800
Third Party Payments	45,462,000	297,000	310,800	236,600	44,569,800	47,800
Capital Charges	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>66,100,000</b>	<b>8,142,800</b>	<b>2,897,300</b>	<b>2,993,000</b>	<b>49,123,200</b>	<b>2,943,700</b>
Grants and Contributions	(44,311,000)	(531,200)	(175,000)	0	(43,441,900)	(162,900)
Fees and Charges	(7,508,800)	(1,968,100)	(301,800)	(2,250,500)	(2,960,700)	(27,700)
Other Income	(5,519,900)	(578,200)	(106,800)	(1,365,100)	(3,469,800)	0
<b>Income Total</b>	<b>(57,339,700)</b>	<b>(3,077,500)</b>	<b>(583,600)</b>	<b>(3,615,600)</b>	<b>(49,872,400)</b>	<b>(190,600)</b>
<b>Service Expenditure</b>	<b>8,760,300</b>	<b>5,065,300</b>	<b>2,313,700</b>	<b>(622,600)</b>	<b>(749,200)</b>	<b>2,753,100</b>
<b>Corporate Expenditure / (Income)</b>						
Interest Payable	340,100					
Interest Receivable	(535,800)					
Corporate Pension Contribution	3,385,200					
Minimum Revenue Provision	820,200					
Kings Walk Sinking Fund	1,100,000					
Insurance Provision	60,000					
<b>Net Operating Expenditure</b>	<b>13,930,000</b>					
Council Tax Precept	(7,427,000)					
Retained Business Rates	(4,889,000)					
Use Business Rates Reserve	(32,000)					
Revenue Support Grant	0					
New Homes Bonus	(1,745,000)					
<b>Net Council Position</b>	<b>(163,000)</b>					

## Proposed Budget 2018/19 - Place Service



Place	Proposed Budget 2018/19	Head of Service 2018/19	City Centre				
			City Centre Delivery 2018/19	City Centre Growth 2018/19	Improvement 2018/19	Amey Contract 2018/19	Licensing 2018/19
Employees	1,699,300	98,100	784,500	82,100	731,200	0	3,400
Premises	281,500	0	5,500	9,000	222,300	28,200	16,500
Transport	15,800	0	3,300	400	11,900	0	200
Supplies and Services	5,849,200	0	22,500	19,000	139,200	5,664,100	4,400
Third Party Payments	297,000	0	222,300	13,500	52,000	0	9,200
Capital Charges	0	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>8,142,800</b>	<b>98,100</b>	<b>1,038,100</b>	<b>124,000</b>	<b>1,156,600</b>	<b>5,692,300</b>	<b>33,700</b>
Grants and Contributions	(531,200)	0	(87,700)	0	(107,500)	(331,000)	(5,000)
Fees and Charges	(1,968,100)	0	(698,500)	0	(954,300)	0	(315,300)
Other Income	(578,200)	0	0	0	(47,000)	(520,000)	(11,200)
<b>Income Total</b>	<b>(3,077,500)</b>	<b>0</b>	<b>(786,200)</b>	<b>0</b>	<b>(1,108,800)</b>	<b>(851,000)</b>	<b>(331,500)</b>
<b>Service Expenditure</b>	<b>5,065,300</b>	<b>98,100</b>	<b>251,900</b>	<b>124,000</b>	<b>47,800</b>	<b>4,841,300</b>	<b>(297,800)</b>

<b>Head of Service</b>	<b>Proposed Budget 2018/19</b>
Employees	98,100
Premises	0
Transport	0
Supplies and Services	0
Third Party Payments	0
Capital Charges	0
<b>Expenditure Total</b>	<b>98,100</b>
Grants and Contributions	0
Fees and Charges	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>98,100</b>

**Service Manager**

Ian Edwards

**Portfolio**

Regeneration and Economy

**Portfolio Holder**

Councillor Paul James

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Head of Place	98,100	0	98,100
<b>Net Service Expenditure</b>	<b>98,100</b>	<b>0</b>	<b>98,100</b>

<b>City Centre Delivery</b>	<b>Proposed Budget 2018/19</b>
Employees	784,500
Premises	5,500
Transport	3,300
Supplies and Services	22,500
Third Party Payments	222,300
Capital Charges	0
<b>Expenditure Total</b>	<b>1,038,100</b>
Grants and Contributions	(87,700)
Fees and Charges	(698,500)
Other Income	0
<b>Income Total</b>	<b>(786,200)</b>
<b>Service Expenditure</b>	<b>251,900</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

David Evans  
Housing and Planning  
Councillor Colin Organ

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Growth Delivery Manager	77,100	0	77,100
Building Control	45,000	0	45,000
Development Management	575,800	(758,500)	(182,700)
Planning Policy	281,000	0	281,000
Historic Buildings	59,200	(27,700)	31,500
<b>Net Service Expenditure</b>	<b>1,038,100</b>	<b>(786,200)</b>	<b>251,900</b>

<b>City Centre Growth</b>	<b>Proposed Budget 2018/19</b>
Employees	82,100
Premises	9,000
Transport	400
Supplies and Services	19,000
Third Party Payments	13,500
Capital Charges	0
<b>Expenditure Total</b>	<b>124,000</b>
Grants and Contributions	0
Fees and Charges	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>124,000</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

David Evans  
 Regeneration and Economy  
 Councillor Paul James

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Economic Development	115,000	0	115,000
Kings Quarter Regneration (Business Rates)	9,000	0	9,000
<b>Net Service Expenditure</b>	<b>124,000</b>	<b>0</b>	<b>124,000</b>

<b>City Centre Improvement</b>	<b>Proposed Budget 2018/19</b>
Employees	731,200
Premises	222,300
Transport	11,900
Supplies and Services	139,200
Third Party Payments	52,000
Capital Charges	0
<b>Expenditure Total</b>	<b>1,156,600</b>
Grants and Contributions	(107,500)
Fees and Charges	(954,300)
Other Income	(47,000)
<b>Income Total</b>	<b>(1,108,800)</b>
<b>Service Expenditure</b>	<b>47,800</b>

**Service Manager**

Meyrick Brentnall

**Portfolio**

Environment

**Portfolio Holder**

Councillor Richard Cook

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Allotments	5,300	(16,500)	(11,200)
Countryside Unit	127,400	(35,000)	92,400
Environment Manager	69,100	0	69,100
City Centre Improvement	395,800	0	395,800
Streetcare Team	374,300	(248,000)	126,300
Green Waste	12,000	(686,000)	(674,000)
Bulky Waste	0	(76,300)	(76,300)
Parks Management	36,000	(29,000)	7,000
Stray Dogs Service	30,100	0	30,100
Public Toilets	19,300	0	19,300
Sponsorship	0	(18,000)	(18,000)
Flooding and Drainage	87,300		87,300
<b>Net Service Expenditure</b>	<b>1,156,600</b>	<b>(1,108,800)</b>	<b>47,800</b>

<b>Amey Contract</b>	<b>Proposed Budget 2018/19</b>
Employees	0
Premises	28,200
Transport	0
Supplies and Services	5,664,100
Third Party Payments	0
Capital Charges	0
<b>Expenditure Total</b>	<b>5,692,300</b>
Grants and Contributions	(331,000)
Fees and Charges	0
Other Income	(520,000)
<b>Income Total</b>	<b>(851,000)</b>
<b>Service Expenditure</b>	<b>4,841,300</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Meyrick Brentnall  
Environment  
Councillor Richard Cook

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Net Contract Fee and Premises	5,692,300	0	5,692,300
Recycling Grants	0	(331,000)	(331,000)
Recycling Credits	0	(520,000)	(520,000)
<b>Net Service Expenditure</b>	<b>5,692,300</b>	<b>(851,000)</b>	<b>4,841,300</b>



<b>Licensing</b>	<b>Proposed Budget 2018/19</b>
Employees	3,400
Premises	16,500
Transport	200
Supplies and Services	4,400
Third Party Payments	9,200
Capital Charges	0
<b>Expenditure Total</b>	<b>33,700</b>
Grants and Contributions	(5,000)
Fees and Charges	(315,300)
Other Income	(11,200)
<b>Income Total</b>	<b>(331,500)</b>
<b>Service Expenditure</b>	<b>(297,800)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Meyrick Brentnall  
Communities and Neighbourhoods  
Councillor Jennie Watkins

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Street Trading Licenses	9,100	(54,000)	(44,900)
Hackney Carriage Licenses	12,900	(123,500)	(110,600)
Taxi Marshalling Scheme	8,000	(5,000)	3,000
Other Licenses	3,700	(149,000)	(145,300)
<b>Net Service Expenditure</b>	<b>33,700</b>	<b>(331,500)</b>	<b>(297,800)</b>

**Proposed Budget 2018/19 - Cultural and Trading Services**

Place	Proposed Budget 2018/19	Head of Service 2018/19	Shopmobility 2018/19	Markets 2018/19	Cultral	Food and Drink 2018/19	Visitor	Cem and Crem 2018/19	Marketing
					Development 2018/19		Experience 2018/19		Gloucester 2018/19
Employees	1,341,900	76,400	70,000	1,300	343,200	134,600	320,700	357,200	38,500
Premises	655,800	0	5,600	158,500	102,800	16,600	146,000	226,300	0
Transport	28,300	0	0	200	1,500	0	1,300	25,300	0
Supplies and Services	730,400	0	10,100	26,600	88,500	90,500	206,700	77,800	230,200
Third Party Payments	236,600	0	0	0	198,100	2,000	2,500	34,000	0
Capital Charges	0	0	0	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>2,993,000</b>	<b>76,400</b>	<b>85,700</b>	<b>186,600</b>	<b>734,100</b>	<b>243,700</b>	<b>677,200</b>	<b>720,600</b>	<b>268,700</b>
Grants and Contributions	0	0	0	0	0	0	0	0	0
Fees and Charges	(2,250,500)	0	(13,200)	(1,000)	(184,700)	0	(82,200)	(1,969,400)	0
Other Income	(1,365,100)	0	(11,300)	(401,300)	(362,600)	(334,000)	(228,300)	(27,600)	0
<b>Income Total</b>	<b>(3,615,600)</b>	<b>0</b>	<b>(24,500)</b>	<b>(402,300)</b>	<b>(547,300)</b>	<b>(334,000)</b>	<b>(310,500)</b>	<b>(1,997,000)</b>	<b>0</b>
<b>Service Expenditure</b>	<b>(622,600)</b>	<b>76,400</b>	<b>61,200</b>	<b>(215,700)</b>	<b>186,800</b>	<b>(90,300)</b>	<b>366,700</b>	<b>(1,276,400)</b>	<b>268,700</b>

<b>Head of Service</b>	<b>Proposed Budget 2018/19</b>
Employees	76,400
Premises	0
Transport	0
Supplies and Services	0
Third Party Payments	0
Capital Charges	0
<b>Expenditure Total</b>	<b>76,400</b>
Grants and Contributions	0
Fees and Charges	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>76,400</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jill Shonk  
Culture and Leisure  
Councillor Lise Noakes

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Head of Service	76,400		76,400
<b>Net Service Expenditure</b>	<b>76,400</b>	<b>0</b>	<b>76,400</b>

<b>Shopmobility</b>	<b>Proposed Budget 2018/19</b>
Employees	70,000
Premises	5,600
Transport	0
Supplies and Services	10,100
Third Party Payments	0
Capital Charges	0
<b>Expenditure Total</b>	<b>85,700</b>
Grants and Contributions	0
Fees and Charges	(13,200)
Other Income	(11,300)
<b>Income Total</b>	<b>(24,500)</b>
<b>Service Expenditure</b>	<b>61,200</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jill Shonk  
Communities and Neighbourhoods  
Councillor Jennie Watkins

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Shopmobility	85,700	(24,500)	61,200
<b>Net Service Expenditure</b>	<b>85,700</b>	<b>(24,500)</b>	<b>61,200</b>

<b>Markets</b>	<b>Proposed Budget 2018/19</b>
Employees	1,300
Premises	158,500
Transport	200
Supplies and Services	26,600
Third Party Payments	0
Capital Charges	0
<b>Expenditure Total</b>	<b>186,600</b>
Grants and Contributions	0
Fees and Charges	(1,000)
Other Income	(401,300)
<b>Income Total</b>	<b>(402,300)</b>
<b>Service Expenditure</b>	<b>(215,700)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lucy Chilton  
 Regeneration and Economy  
 Councillor Paul James

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Kings Square	3,100	(20,500)	(17,400)
Farmers Market	0	(5,000)	(5,000)
Eastgate Market	165,000	(331,800)	(166,800)
Hempsted	18,500	(45,000)	(26,500)
<b>Net Service Expenditure</b>	<b>186,600</b>	<b>(402,300)</b>	<b>(215,700)</b>

<b>Cultural Development</b>	<b>Proposed Budget 2018/19</b>
Employees	343,200
Premises	102,800
Transport	1,500
Supplies and Services	88,500
Third Party Payments	198,100
Capital Charges	0
<b>Expenditure Total</b>	<b>734,100</b>
Grants and Contributions	0
Fees and Charges	(184,700)
Other Income	(362,600)
<b>Income Total</b>	<b>(547,300)</b>
<b>Service Expenditure</b>	<b>186,800</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Sarah Gilbert  
Culture and Leisure  
Councillor Lise Noakes

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Cultural Development Team	431,800	0	431,800
Guildhall Events	196,700	(241,700)	(45,000)
Guildhall Cinema	21,400	(66,100)	(44,700)
Guildhall Lettings	900	(96,000)	(95,100)
Guildhall Workshops	2,000	(2,000)	0
Culture Trust	20,000	0	20,000
Blackfriars	37,300	(82,800)	(45,500)
Blackfriars Weddings	24,000	(58,700)	(34,700)
<b>Net Service Expenditure</b>	<b>734,100</b>	<b>(547,300)</b>	<b>186,800</b>

<b>Food and Drink</b>	<b>Proposed Budget 2018/19</b>
Employees	134,600
Premises	16,600
Transport	0
Supplies and Services	90,500
Third Party Payments	2,000
Capital Charges	0
<b>Expenditure Total</b>	<b>243,700</b>
Grants and Contributions	0
Fees and Charges	0
Other Income	(334,000)
<b>Income Total</b>	<b>(334,000)</b>
<b>Service Expenditure</b>	<b>(90,300)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lucy Chilton  
Culture and Leisure  
Councillor Lise Noakes

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Food and Drink team and Guildhall Bar	180,000	(171,500)	8,500
The Arbor	63,700	(162,500)	(98,800)
<b>Net Service Expenditure</b>	<b>243,700</b>	<b>(334,000)</b>	<b>(90,300)</b>

<b>Visitor Experience</b>	<b>Proposed Budget 2018/19</b>
Employees	320,700
Premises	146,000
Transport	1,300
Supplies and Services	206,700
Third Party Payments	2,500
Capital Charges	0
<b>Expenditure Total</b>	<b>677,200</b>
Grants and Contributions	0
Fees and Charges	(82,200)
Other Income	(228,300)
<b>Income Total</b>	<b>(310,500)</b>
<b>Service Expenditure</b>	<b>366,700</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lucy Chilton  
Culture and Leisure  
Councillor Lise Noakes

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Visitor Experience Team	385,800	0	385,800
Museums Service	115,200	(119,000)	(3,800)
Tourist Information Centre	176,200	(191,500)	(15,300)
<b>Net Service Expenditure</b>	<b>677,200</b>	<b>(310,500)</b>	<b>366,700</b>



<b>Cemeteries and Crematorium</b>	<b>Proposed Budget 2018/19</b>
Employees	357,200
Premises	226,300
Transport	25,300
Supplies and Services	77,800
Third Party Payments	34,000
Capital Charges	0
<b>Expenditure Total</b>	<b>720,600</b>
Grants and Contributions	0
Fees and Charges	(1,969,400)
Other Income	(27,600)
<b>Income Total</b>	<b>(1,997,000)</b>
<b>Service Expenditure</b>	<b>(1,276,400)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Julienne Reeves  
Environment  
Councillor Richard Cook

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Cems/Crems Admin	354,900		354,900
Crematorium	219,300	(1,686,800)	(1,467,500)
Cemeteries	146,400	(310,200)	(163,800)
<b>Net Service Expenditure</b>	<b>720,600</b>	<b>(1,997,000)</b>	<b>(1,276,400)</b>

<b>Marketing Gloucester and Events</b>	<b>Proposed Budget 2018/19</b>
Employees	38,500
Premises	0
Transport	0
Supplies and Services	230,200
Third Party Payments	0
Capital Charges	0
<b>Expenditure Total</b>	<b>268,700</b>
Grants and Contributions	0
Fees and Charges	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>268,700</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jonathan Lund  
Culture and Leisure  
Councillor Lise Noakes

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Marketing Gloucester and Events	268,700	0	268,700
<b>Net Service Expenditure</b>	<b>268,700</b>	<b>0</b>	<b>268,700</b>

## Proposed Budget 2018/19 - Communities



<b>Place</b>	<b>Proposed Budget 2018/19</b>	<b>Head of Service 2018/19</b>	<b>Aspire Client 2018/19</b>	<b>Customer Services 2018/19</b>	<b>Housing 2018/19</b>	<b>Community Wellbeing 2018/19</b>
Employees	1,715,050	76,900	0	401,900	758,150	478,100
Premises	619,300	0	0	0	614,000	5,300
Transport	6,900	0	0	0	2,100	4,800
Supplies and Services	245,250	0	0	5,600	72,450	167,200
Third Party Payments	310,800	100	0	100	65,600	245,000
Capital Charges	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>2,897,300</b>	<b>77,000</b>	<b>0</b>	<b>407,600</b>	<b>1,512,300</b>	<b>900,400</b>
Grants and Contributions	(175,000)	0	(30,000)	0	(145,000)	0
Fees and Charges	(301,800)	0	0	(5,000)	(227,300)	(69,500)
Other Income	(106,800)	0	0	0	(106,800)	0
<b>Income Total</b>	<b>(583,600)</b>	<b>0</b>	<b>(30,000)</b>	<b>(5,000)</b>	<b>(479,100)</b>	<b>(69,500)</b>
<b>Service Expenditure</b>	<b>2,313,700</b>	<b>77,000</b>	<b>(30,000)</b>	<b>402,600</b>	<b>1,033,200</b>	<b>830,900</b>

<b>Head of Service</b>	<b>Proposed Budget 2018/19</b>
Employees	76,900
Premises	0
Transport	0
Supplies and Services	0
Third Party Payments	100
Capital Charges	0
<b>Expenditure Total</b>	<b>77,000</b>
Grants and Contributions	0
Fees and Charges	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>77,000</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lloyd Griffiths  
Communities and Neighbourhoods  
Councillor Jennie Watkins

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Head of Service	77,000	0	77,000
<b>Net Service Expenditure</b>	<b>77,000</b>	<b>0</b>	<b>77,000</b>

<b>Aspire Client</b>	<b>Proposed Budget 2018/19</b>
Employees	0
Premises	0
Transport	0
Supplies and Services	0
Third Party Payments	0
Capital Charges	0
<b>Expenditure Total</b>	<b>0</b>
Grants and Contributions	(30,000)
Fees and Charges	0
Other Income	0
<b>Income Total</b>	<b>(30,000)</b>
<b>Service Expenditure</b>	<b>(30,000)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lloyd Griffiths  
Culture and Leisure  
Councillor Lise Noakes

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Aspire Client	0	(30,000)	(30,000)
<b>Net Service Expenditure</b>	<b>0</b>	<b>(30,000)</b>	<b>(30,000)</b>

<b>Customer Services</b>	<b>Proposed Budget 2018/19</b>
Employees	401,900
Premises	0
Transport	0
Supplies and Services	5,600
Third Party Payments	100
Capital Charges	0
<b>Expenditure Total</b>	<b>407,600</b>
Grants and Contributions	0
Fees and Charges	(5,000)
Other Income	0
<b>Income Total</b>	<b>(5,000)</b>
<b>Service Expenditure</b>	<b>402,600</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Bob O'Brien  
Policy and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Customer Services Team	407,600	(5,000)	402,600
<b>Net Service Expenditure</b>	<b>407,600</b>	<b>(5,000)</b>	<b>402,600</b>

<b>Housing</b>	<b>Proposed Budget 2018/19</b>
Employees	758,150
Premises	614,000
Transport	2,100
Supplies and Services	72,450
Third Party Payments	65,600
Capital Charges	0
<b>Expenditure Total</b>	<b>1,512,300</b>
Grants and Contributions	(145,000)
Fees and Charges	(227,300)
Other Income	(106,800)
<b>Income Total</b>	<b>(479,100)</b>
<b>Service Expenditure</b>	<b>1,033,200</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lloyd Griffiths  
Housing and Planning  
Councillor Colin Organ

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Housing and Homelessness Service	1,285,100	(245,000)	1,040,100
Hostels	185,000	-190,000	(5,000)
Private Sector Housing	30,200	(31,800)	(1,600)
HMO Licenses	12,000	(12,300)	(300)
<b>Net Service Expenditure</b>	<b>1,512,300</b>	<b>(479,100)</b>	<b>1,033,200</b>

<b>Community Wellbeing</b>	<b>Proposed Budget 2018/19</b>
Employees	478,100
Premises	5,300
Transport	4,800
Supplies and Services	167,200
Third Party Payments	245,000
Capital Charges	0
<b>Expenditure Total</b>	<b>900,400</b>
Grants and Contributions	0
Fees and Charges	(69,500)
Other Income	0
<b>Income Total</b>	<b>(69,500)</b>
<b>Service Expenditure</b>	<b>830,900</b>

**Service Manager**

**Portfolio**

**Portfolio Holder**

Ruth Saunders

Communities and Neighbourhoods

Councillor Jennie Watkins

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Voluntary Sector Support	115,000	0	115,000
Community Safety	5,000	0	5,000
Project SOLACE	39,000	0	39,000
CCTV	85,100	0	85,100
Core Community Wellbeing Team	541,800	(4,500)	537,300
Pest Control	49,000	(32,000)	17,000
Emergency Planning	17,500	0	17,500
Internal Health and Safety	3,000	0	3,000
Pollution Control	20,000	(33,000)	(13,000)
Contaminated Land	25,000	0	25,000
<b>Net Service Expenditure</b>	<b>900,400</b>	<b>(69,500)</b>	<b>830,900</b>



**Proposed Budget 2018/19 - Policy and Resources**



Place	Proposed Budget	Head of Service	Financial Services	Revenues and	Business Support	Democratic and	Property	Parking
	2018/19	2018/19	2018/19	Benefits 2018/19	2018/19	Electoral Services	Management	
						2018/19	2018/19	2018/19
Employees	1,574,000	98,600	392,100	51,100	466,400	232,500	333,300	0
Premises	1,667,500	0	30,000	0	0	0	709,300	928,200
Transport	47,900	100	500	200	9,300	36,800	1,000	0
Supplies and Services	1,264,000	0	212,300	38,800	26,700	431,000	279,500	275,700
Third Party Payments	44,569,800	0	273,600	44,146,600	88,700	29,800	24,100	7,000
Capital Charges	0	0	0	0	0	0	0	0
<b>Expenditure Total</b>	<b>49,123,200</b>	<b>98,700</b>	<b>908,500</b>	<b>44,236,700</b>	<b>591,100</b>	<b>730,100</b>	<b>1,347,200</b>	<b>1,210,900</b>
Grants and Contributions	(43,441,900)	0	0	(43,441,900)	0	0	0	0
Fees and Charges	(2,960,700)	0	(12,500)	(341,900)	(185,000)	0	(55,000)	(2,366,300)
Other Income	(3,469,800)	0	(25,000)	0	0	0	(3,413,800)	(31,000)
<b>Income Total</b>	<b>(49,872,400)</b>	<b>0</b>	<b>(37,500)</b>	<b>(43,783,800)</b>	<b>(185,000)</b>	<b>0</b>	<b>(3,468,800)</b>	<b>(2,397,300)</b>
<b>Service Expenditure</b>	<b>(749,200)</b>	<b>98,700</b>	<b>871,000</b>	<b>452,900</b>	<b>406,100</b>	<b>730,100</b>	<b>(2,121,600)</b>	<b>(1,186,400)</b>

<b>Head of Service</b>	<b>Proposed Budget 2018/19</b>
Employees	98,600
Premises	0
Transport	100
Supplies and Services	0
Third Party Payments	0
Capital Charges	0
<b>Expenditure Total</b>	<b>98,700</b>
Grants and Contributions	0
Fees and Charges	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>98,700</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Policy and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Head of Policy and Resources	98,700	0	98,700
<b>Net Service Expenditure</b>	<b>98,700</b>	<b>0</b>	<b>98,700</b>

<b>Financial Services</b>	<b>Proposed Budget 2018/19</b>
Employees	392,100
Premises	30,000
Transport	500
Supplies and Services	212,300
Third Party Payments	273,600
Capital Charges	0
<b>Expenditure Total</b>	<b>908,500</b>
Grants and Contributions	0
Fees and Charges	(12,500)
Other Income	(25,000)
<b>Income Total</b>	<b>(37,500)</b>
<b>Service Expenditure</b>	<b>871,000</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Andrew Cummings / Greg Maw  
Policy and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Internal Audit	180,400	0	180,400
Corporate Expenses	177,400	0	177,400
Gloucestershire Airport Rent	0	(25,000)	(25,000)
Financial Services	400,000	(12,500)	387,500
Treasury Management	109,600	0	109,600
Procurement	41,100	0	41,100
<b>Net Service Expenditure</b>	<b>908,500</b>	<b>(37,500)</b>	<b>871,000</b>

<b>Revenues and Benefits</b>	<b>Proposed Budget 2018/19</b>
Employees	51,100
Premises	0
Transport	200
Supplies and Services	38,800
Third Party Payments	44,146,600
Capital Charges	0
<b>Expenditure Total</b>	<b>44,236,700</b>
Grants and Contributions	(43,441,900)
Fees and Charges	(341,900)
Other Income	0
<b>Income Total</b>	<b>(43,783,800)</b>
<b>Service Expenditure</b>	<b>452,900</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Policy and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2018-19</b>	<b>Total</b>		
	<b>Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Council Revenues and Benefits Client	279,800	(1,217,900)	(938,100)
Civica Revenues and Benefits Services	1,818,400	0	1,818,400
Housing Benefit and Subsidy	42,138,500	(42,565,900)	(427,400)
<b>Net Service Expenditure</b>	<b>44,236,700</b>	<b>(43,783,800)</b>	<b>452,900</b>

<b>Business Support</b>	<b>Proposed Budget 2018/19</b>
Employees	466,400
Premises	0
Transport	9,300
Supplies and Services	26,700
Third Party Payments	88,700
Capital Charges	0
<b>Expenditure Total</b>	<b>591,100</b>
Grants and Contributions	0
Fees and Charges	(185,000)
Other Income	0
<b>Income Total</b>	<b>(185,000)</b>
<b>Service Expenditure</b>	<b>406,100</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Tanya Davies  
Policy and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Business Support Team	549,100	(30,000)	519,100
Corporate Vehicles	6,900	0	6,900
Land Charges	35,100	(155,000)	(119,900)
<b>Net Service Expenditure</b>	<b>591,100</b>	<b>(185,000)</b>	<b>406,100</b>

<b>Democratic and Electoral Services</b>	<b>Proposed Budget 2018/19</b>
Employees	232,500
Premises	0
Transport	36,800
Supplies and Services	431,000
Third Party Payments	29,800
Capital Charges	0
<b>Expenditure Total</b>	<b>730,100</b>
Grants and Contributions	0
Fees and Charges	0
Other Income	0
<b>Income Total</b>	<b>0</b>
<b>Service Expenditure</b>	<b>730,100</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Tanya Davies  
Policy and Resources  
Councillor David Norman MBE

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Civic Admin	49,000	0	49,000
Members Support	366,200	0	366,200
Democratics Services	224,600	0	224,600
Elections	90,300	0	90,300
<b>Net Service Expenditure</b>	<b>730,100</b>	<b>0</b>	<b>730,100</b>

<b>Property Management</b>	<b>Proposed Budget 2018/19</b>
Employees	333,300
Premises	709,300
Transport	1,000
Supplies and Services	279,500
Third Party Payments	24,100
Capital Charges	0
<b>Expenditure Total</b>	<b>1,347,200</b>
Grants and Contributions	0
Fees and Charges	(55,000)
Other Income	(3,413,800)
<b>Income Total</b>	<b>(3,468,800)</b>
<b>Service Expenditure</b>	<b>(2,121,600)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Mark Foy  
Regeneration and Economy  
Councillor Paul James

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Commercial Property Portfolio	135,900	(1,118,900)	(983,000)
Existing Bus Station	26,700	(44,900)	(18,200)
Kings Walk Shopping Centre	230,000	(2,300,000)	(2,070,000)
Docks Complex	519,500	(5,000)	514,500
Christmas Lights	25,000	0	25,000
Asset Management	410,100	0	410,100
<b>Net Service Expenditure</b>	<b>1,347,200</b>	<b>(3,468,800)</b>	<b>(2,121,600)</b>

<b>Parking</b>	<b>Proposed Budget 2018/19</b>
Employees	0
Premises	928,200
Transport	0
Supplies and Services	275,700
Third Party Payments	7,000
Capital Charges	0
<b>Expenditure Total</b>	<b>1,210,900</b>
Grants and Contributions	0
Fees and Charges	(2,366,300)
Other Income	(31,000)
<b>Income Total</b>	<b>(2,397,300)</b>
<b>Service Expenditure</b>	<b>(1,186,400)</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Mark Foyne  
Regeneration and Economy  
Councillor Paul James

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Off Street Car Parks	1,185,400	(2,362,000)	(1,176,600)
Castlemeads Car Parks	25,500	(35,300)	(9,800)
<b>Net Service Expenditure</b>	<b>1,210,900</b>	<b>(2,397,300)</b>	<b>(1,186,400)</b>



<b>Senior Management</b>	<b>Proposed Budget 2018/19</b>
Employees	684,200
Premises	0
Transport	1,900
Supplies and Services	2,209,800
Third Party Payments	47,800
Capital Charges	0
<b>Expenditure Total</b>	<b>2,943,700</b>
Grants and Contributions	(162,900)
Fees and Charges	(27,700)
Other Income	0
<b>Income Total</b>	<b>(190,600)</b>
<b>Service Expenditure</b>	<b>2,753,100</b>

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon McGinty  
Regeneration and Economy  
Councillor Paul James

<b>Summary By Service Area 2018-19</b>	<b>Total Expenditure</b>	<b>Total Income</b>	<b>Net</b>
Corporate Management Team and Corporate Support	548,800	(77,900)	470,900
IT Client	1,557,700	(27,700)	1,530,000
Legal Services	389,900	0	389,900
Comms Client	87,600	0	87,600
HR Client	359,700	(85,000)	274,700
<b>Net Service Expenditure</b>	<b>2,943,700</b>	<b>(190,600)</b>	<b>2,753,100</b>