| | | 1<br>2025/26<br>£'000 | 2<br>2026/27<br>£'000 | 3<br>2027/28<br>£'000 | 4<br>2028/29<br>£'000 | 5<br>2029/30<br>£'000 |
|---|---|---|---|---|---|---|
| 1. | **BASE BUDGET b/fwd** | **17,389** | **18,389** | **18,009** | **16,494** | **16,494** |
| | **Pay and Price Increases** | | | | | |
| | Employees pay awards | 500 | 500 | 500 | 500 | 500 |
| | Cost Inflation | 500 | 300 | 150 | 150 | 150 |
| | Income Inflation | (415) | (300) | (150) | (150) | (150) |
| | **Revised Base Budget** | 17,974 | 18,889 | 18,509 | 16,994 | 16,994 |
| | **Cost Pressures/Efficiencies** | | | | | |
| | Ongoing base pressures | 5,376 | 770 | 25 | - | (80) |
| | Ongoing base efficiencies/Income generation | (4,586) | (1,500) | (2,040) | (500) | (350) |
| | | 790 | (730) | (2,015) | (500) | (430) |
| 2. | **NET BUDGET REQUIREMENT** | **18,764** | **18,159** | **16,494** | **16,494** | **16,564** |
| | **Sources of Finance** | | | | | |
| | Revenue Support Grant | 297 | 796 | 739 | 678 | 617 |
| | Business Rates Retention | 7,750 | 5,350 | 5,404 | 5,458 | 5,512 |
| | Services Grant | - | - | - | - | - |
| | Funding Guarantee | - | - | - | - | - |
| | Recovery Fund | 450 | 349 | 349 | 349 | 349 |
| | New Homes Bonus | 97 | - | - | - | - |
| | Extended Producer Responsibility Grant | 736 | 736 | 662 | 596 | 537 |
| | Compensation Grant - additional NICs | 112 | - | - | - | - |
| | Council Tax | 9,380 | 9,720 | 10,075 | 10,375 | 10,725 |
| 3. | **TOTAL SOURCES OF FINANCE** | **18,822** | **16,951** | **17,229** | **17,456** | **17,740** |
| | **Budget Surplus/(Shortfall)** | **58** | **(1,208)** | **735** | **962** | **1,176** |
| 4. | **PROPOSED BUDGET EFFICIENCIES** | | | | | |
| | Efficiency/Transformation/Income Generation | 375 | 150 | - | - | - |
| | **Revised Budget (Shortfall)/Surplus** | **433** | **(1,058)** | **735** | **962** | **1,176** |
| 5. | **REVISED NET BUDGET REQUIREMENT c/fwd** | **18,389** | **18,009** | **16,494** | **16,494** | **16,564** |
| | **Transfer (to)/from Earmarked Reserves** | (306) | 340 | - | (600) | (800) |
| 6. | **Revised Contribution to/(from) General Fund** | **127** | **(718)** | **735** | **362** | **376** |
| 7. | **GENERAL FUND BALANCE** | | | | | |
| | Opening Balance | 912 | 1,039 | 321 | 1,056 | 1,418 |
| | Contribution to/(from) General Fund | 127 | (718) | 735 | 362 | 376 |
| | **Closing Balance** | **1,039** | **321** | **1,056** | **1,418** | **1,794** |

**Budget Pressures and Efficiencies** **Appendix 2**

| Description | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | |
|---|---|---|---|---|---|---|
| **Ongoing Base Budget Movements** | | | | | | |
| External Audit Fees | | | | | | |
| | 21 | - | - | - | - | Resources/Corporate |
| Interest Costs | 3,500 | 750 | - | - | - | Resources/Corporate |
| Democratic Services - Election | (70) | - | - | 70 | (70) | Regen/Leader |
| Tall Ships | (50) | - | 50 | (50) | - | Culture & Leisure |
| Leisure Procurement | (50) | - | - | - | - | Culture & Leisure |
| County Climate Change | 20 | - | - | - | - | Resources/Corporate |
| Building Control | (30) | - | - | - | - | Planning |
| Graffiti Action Plan | 20 | - | - | - | - | Environment |
| Ubico additional NI costs | 120 | - | - | - | - | Communities |
| Guildhall Business Plan | - | 20 | (25) | (20) | (10) | Culture & Leisure |
| Publicity campaign ( financial support awareness) | (5) | - | - | - | - | Resources/Corporate |
| Minimum Revenue Provision | 1,850 | - | - | - | - | Resources/Corporate |
| Environmental Crime Officer (less fine income) | 30 | - | - | - | - | Environment |
| Additional interest & MRP from amendments | 20 | - | - | - | - | Resources/Corporate |
| **Total ongoing Cost Pressures** | **5,376** | **770** | **25** | **-** | **(80)** | |
| **Budget Efficiencies/Income Generation** | | | | | | |
| Pension Backfunding Charges | (126) | (500) | (500) | (500) | - | Resources/Corporate |
| Freedom Leisure Contract Fee | (155) | - | (540) | - | (350) | Culture & Leisure |
| Homelessness Prevention Savings/Grants | (250) | - | - | - | - | Housing |
| Property Investment Strategy - Food-Dock | (50) | - | - | - | - | Resources/Corporate |
| Replacement wheelie bins charge (amended) | 55 | - | - | - | - | Environment |
| Second Home Premium Charge | (60) | - | - | - | - | Resources/Corporate |
| Forum | (4,000) | (1,000) | (1,000) | - | - | Resources/Corporate |
| **Total Ongoing savings** | **(4,586)** | **(1,500)** | **(2,040)** | **(500)** | **(350)** | |
| **Total** | **790** | **(730)** | **(2,015)** | **(500)** | **(430)** | |

**Budget Savings Programmes - 2025/26** **Appendix 3**

| Portfolio | Service | Details: aim of the project | 2025/26 £000 | 2026/27 £000 | Comments |
|---|---|---|---|---|---|
| Cabinet Member for Resources | Asset Management | Changes to align all parking machines as pay on arrival | (70) | (45) | Transformation of Operational Services in light of new technology, to meet the changing needs of the services. |
| Cabinet Member for Resources | Whole Council | Head of Transformation and Commissioning review of council processes and procedures | (175) | (105) | Transformation of Operational Services in light of new technology, to meet the changing needs of the services. |
| Cabinet Member for Resources | Whole Council | Head of Transformation and Commissioning review of council processes and procedures | (130) | | Delivering savings on outgoing post contract and bringing in house incoming post. |
| | | | | | |
| **TOTAL** | | | **(375)** | **(150)** | |

| | | | | | |
|---|---|---|---|---|---|
| **SAVINGS REQUIRED** | | | **(375)** | **(150)** | |

**Contribution to/from General Fu**

**GLOUCESTER CITY COUNCIL**
**FORECAST CAPITAL PROGRAMME AND FINANCING 2025 - 2030**

| Scheme | 2025/26 £'000 | 2026/27 £'000 | 2027/28 £'000 | 2028/29 £'000 | 2029/30 £'000 | 2025-30 £'000 | Scheme details |
|---|---|---|---|---|---|---|---|
| Kings Quarter | 14,000 | - | - | - | - | **14,000** | Regeneration of Kings Quarter |
| Greyfriars | 12,200 | 1,400 | - | - | - | **13,600** | Regeneration of Greyfriars in line LUF round 3 |
| Rental Property Works | 2,000 | 1,000 | 1,000 | 1,000 | 1,000 | **6,000** | Management of the Council's Rental Properties |
| GL1 / Oxstalls leisure facilities improvements | 8,000 | - | - | - | - | **8,000** | GL1 for Energy Efficiency measures in 24-25 from SPSF. Then a total of £8m investment over the first few years of a new leisure contract. |
| GCC Building Improvements | 2,800 | 100 | 100 | 100 | 100 | **3,200** | Project funding to ensure GCC buildings remain fit for purpose, includes repairs to car parks which are funded via car parking receipts. Brownfield Land remediation works |
| ICT Projects | 50 | 50 | 50 | 50 | 50 | **250** | Maintain Council ICT infrastructure / capability. To include transformation project ensuring ICT fits the moving requirements of the Council |
| Housing projects | 1,412 | 1,412 | 1,412 | 1,412 | 1,412 | **7,060** | Includes Disabled Facilities Grant which is DCLG funded. Changes to funding arrangements would alter this element of the budget. Other projects include the communted sums for social housing. |
| Drainage and Flood Protection Works | 100 | - | - | - | - | **100** | Flood Protection Capital Fund - External grant funded projects to assist with flood protection. |
| Play Area Improvement Programme | 45 | 60 | 60 | 60 | 60 | **285** | Concurrent funding improving City play areas |
| Rangers Equipment | 125 | - | - | - | - | **125** | Replacement of Land Rover and Tractor to improve service delivery |
| Crematorium Cremator Impovements | 2,500 | 2,500 | - | 75 | - | **5,075** | Funding to ensure maintenance of crematorium infrastructure |
| Museum Building Improvements | 2,400 | 800 | - | - | - | **3,200** | Works to ensure the Museum building remains fit for purpose |
| Waste and Recycling Fleet replacement | 200 | 200 | 200 | 200 | 200 | **1,000** | Replacement of the Councils Waste and Recycling vehicles fleet |
| Grant Funded Projects | 11 | - | - | - | - | **11** | Includes Alney Island grant project |
| Portable CCTV Cameras | 5 | - | - | - | - | **5** | Purchase of enforcement cameras |
| Weed Ripping Equipment | 110 | - | - | - | - | **110** | Additional weed ripping equipment |
| Light Van | 50 | - | - | - | - | **50** | Van for use on ad hoc clear up and street cleansing services |
| Green Gym Equipment | 35 | - | - | - | - | **35** | Green Gym Equipment for Matson |
| Play Area Improvement | 15 | - | - | - | - | **15** | Funding for the improvement of Play Area in the Grange Ward |
| **Total** | **46,058** | **7,522** | **2,822** | **2,897** | **2,822** | **62,121** | |

| Financing Source | 2025/26 £'000 | 2026/27 £'000 | 2027/28 £'000 | 2028/29 £'000 | 2029/30 £'000 | 2025-30 £'000 |
|---|---|---|---|---|---|---|
| External Grants (other) | 15,235 | 5,217 | 1,392 | 1,392 | 1,392 | **24,628** |
| Capital Receipts | 12,038 | 305 | 230 | 305 | 230 | **13,108** |
| Revenue | 2,000 | 1,000 | 1,000 | 1,000 | 1,000 | **6,000** |
| Borrowing | 16,785 | 1,000 | 200 | 200 | 200 | **18,385** |
| **Sub total** | **46,058** | **7,522** | **2,822** | **2,897** | **2,822** | **62,121** |